

Personal data

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Profile/Role

Senior Project Manager
CutOver-Manager
Business Analyst
Test Manager & Test Environment Coordinator
Change Advisory Board Manager

Languages

German
English
French
Greek

Studies

Computer Science, Faculty of Technology, University of Bielefeld

Branch experience

Banks

- Transformations at Banks and migration activities, M&A, CarveIn/CarveOut
- Fusion/Integration/Separation at Banks
- Credit Risk, Basel II, Macro economic stresstests
- Analysis of architecture
- Setup and operation of Test environments
- Test Management, Defect Management (delivery)
- Change Management / Change Advisory Board (operations)

Securities services

- Implementation of the New German Settlement Model

Work experience

With BAWAG, Commerzbank, Deutsche Bank, Deutsche Börse, DZ Bank since 2001

Management-Skills

Project Management

- Operational leadership of the project
- Definition of deliverables
- Planning and controlling of work packages and budgets
- Sourcing and staffing of the project
- Time and resource planning
- Definition of the project scope
- Reporting to project steering committees
- Crisis management (task forces)
- Risk and problem management
- Mediation
- Steering and coordination of complex organizational structures

Business Analyst & IT Consultant

- Requirements analysis and change management
- Business process analysis and process optimization
- Creation of technical and functional documentation
- Interface between business and IT

Test Management

- Methodological consulting
- Planning of test strategies and test levels
- Setup and operation management for test environments
- Project-wide defect management
- Reporting to project management
- Test scope definition
- Test result documentation
- Test management in the integration project of two major banks
- Test management and sprint planning in development projects using agile methods
- Test management and release management in development projects using the waterfall model
- Defect management (proactive, risk-oriented and cross-team)

PMO

- Management support
- Project controlling, reporting and administration (KPIs)
- Presentations for program management and steering committees
- Tracking of project progress
- Development of PMO automation tools
- Development of templates and establishment of best practices
- Project-wide communication management

Change Advisory Board Manager

- Support for management in reviewing and making decisions on change conflicts
- Setting up an almost automated reporting
- Designing of templates and establishment of best practices
- Introducing a project-wide culture change and understanding of change management

IT-Skills

Methods

- Agile approach
- Waterfall-model
- OOA
- UML
- eEPK
- Swimlane-diagrams
- Analysis and design of technical architectures

Tools

- MS Office: Outlook, Word, Powerpoint, Excel, Access, Teams
- MS Project, MS Visio
- Lotus Notes
- JIRA, Confluence
- ServiceNow & Remedy
- MindManager 22
- Canva

Programming

- Java
- VB/VBA (Excel, PowerPoint, Project, Outlook, Access)
- Cobol

Daten bases & tools

- Oracle
- IBM DB2
- MS Access
- SQL Developer
- TOAD

Test tools

- HP ALM Application Lifecycle Management
- Rational ClearQuest

Operating systems

- Windows
- UNIX / Linux
- z/OS

Other tools

- ARIS Toolset
- Enterprise Architect
- Bonapart
- Eclipse
- ILOG JRules
- Sagent v6.6
- XMLSpy
- dbRIB

Projects

Period	2023.09 – now Self study - Deep dive into AI topics (till now: providers, prompting, environments, access; next: ethics, security)
Period	2021.01 – 2023.07
Company	Deutsche Bank
Project	UNITY - Integration of Postbank (data, systems, processes, products, employees, customers) in several waves into the target landscape
Responsibility	Lead Technology Manager , responsible for the project-specific management of the bank-wide acceptance and integration test environment INT++ (E008), as well as support for the migration test environment TMIG. In addition, participation in overall cutover planning and continuous feedback to senior management on topics related to scope, milestones, problem areas and solutions
Tasks	<ul style="list-style-type: none">- Coordination with project teams regarding requirements in the preparation and execution of tests, both from a migration and regression perspective- Coordination with teams outside of the project, vendors, support units- Creation of booking day calendars in coordination with the teams responsible for extraction/transformation/loading, particularly with regard to the detailed planning of test migrations, without causing any disruption of the daily end of day processing
Technology	MS Office, Visio, Teams, Skype, JIRA, Confluence, ALM
Period	2020.10 – 2021.01 – Corona-Erkrankung und Erholung
Period	2020.01 – 2020.10
Company	DZ BANK, VR Leasing, VR Faktorem
Project	Migration and transformation project / M&A : CarveOut of VR Faktorem Eschborn from VR Leasing to DZ BANK
Responsibility	As IT Project Manager , responsible for the setup of the new application landscape as the first customer in the DZ BANK data center, phased handover and transfer of individual applications to the new operating units, including the Hypercare phase after cutover to the DZ BANK and its service providers, as well as for the necessary dismantling and ensuring operational stability at the selling unit
Tasks	<ul style="list-style-type: none">- Takeover and replanning of the last and largest tranche in the ongoing project- Analysis of the old and new system landscape, creation of a DELTA analysis- Support and coaching of the business lead, clarification of the business & technical requirements, close coordination with stakeholders up to C-level- Budget planning, milestone tracking, management of external service providers- Technical assurance of timely closing- Review of migration plan- Migration concept from a self-managed landscape to a new environment to be built

Technology	MS Office, Visio, JIRA, Confluence, AS/400, IBM OnDemand, Connect:Direct, GenoCash, GenoSonar, DIANA, BAIS
Period	2018.09 – 2020.02
Company	DZ BANK, VR Leasing, BFL, BAWAG p.s.k
Project	Migration and transformation project / M&A : sale of BFL Eschborn from VR Leasing to BAWAG p.s.k. Vienna
Responsibility	As an IT Project Manager , responsible for the extraction and transfer of BFL data from the systems of VR Leasing to BAWAG P.S.K. or their service providers, as well as for the necessary dismantling and ensuring of the operational stability at the selling unit, including e-mails, file contents, reporting, and DWH extracts.
Tasks	<ul style="list-style-type: none">- Analysis of the old and new systems- Support and coaching of the business lead, clarification of the business requirements, close coordination with stakeholders up to C-level- Budget planning, milestone tracking- Technical assurance of the closing, creation of delivery routes for reporting purposes, script review- Migration concept from a very heterogeneous landscape to a monolithic standard solution for leasing business for the daily business- Support the transformation and introduction of the new solution through close coordination with users and service providers
Technology	MS Office, Visio, JIRA, Confluence, AS/400, IBM OnDemand, HENRI, LIASY, iDH
Period	2017.05 – 2018.06
Company	Commerzbank
Project	Digital strategy - Securities order (CCB & ROP = WONE); two of the bank's largest projects "Digital strategy 4.0" and "Introduction of a new securities platform"
Responsibility	To ensure that the End-to-End tests interact smoothly, an overarching defect manager was also required, who acts in a coordinating manner from an independent perspective regarding conflicting responsibilities and taking into account different process models agile vs. waterfall, and in parallel tries to unify processes, so that blocking structures do not even arise. For this purpose, "cluster risks" were identified and addressed as well as the need for root cause analysis of defects. Regular technical reviews and coordination between DEV, IT and business, in particular for the purpose of formal correctness and defect planning, were established.
Tasks	<ul style="list-style-type: none">- Assign defects from different sub-areas and projects, resolve clarification needs, track resolution- Facilitator and interface between test managers and test analysts, business analysts, technical and functional architects, project management, Scrum masters, delivery managers, subject matter experts- Optimization of decision-making and planning processes around defects, e.g. by introducing active planning by mandatory use of relevant fields, permanent monitoring of "Estimated Fix Date" vs "Target Release" or also the regular review of severity, priority, status

Technology

- Conduct ad hoc defect reports for management
- Create publicly accessible reports and analysis graphs
- Prepare migration concept from ALM 11 to ALM 12.5

MS Office, Visio, HP ALM 12.5, HP ServiceManager, Enterprise Architect

Period 2017.03 – 2017.06
Company **Commerzbank**
Project GEVA-ZV – application replacement in the Payment Transactions Division
Responsibility **QA officer and sparring partner of the project lead**
Tasks

- Request and store project documentation
- Create and maintain project plan
- Create and maintain milestone plan
- Create and maintain QA matrix erstellen
- Prepare slides for steering committee

Technology
MS Office, Visio

Period 2016.09 – 2017.02
Company **Deutsche Bank**
Project The Deutsche Bank **Management Board** has set **modernization** of the **infrastructure** as one of the cornerstones of its new **strategy**. One of the published goals was to have only **four operating systems** in use on all servers by 2020. This required the replacement of hardware in several cases.
Responsibility Ensure the achievement of **KPIs** and plans agreed with the board of directors. Identify and address problems in a timely manner, escalate risks, and involve stakeholders.
Tasks

- Project management
- Prioritization and planning based on cost and criticality
- Impact analysis
- Alignment of project plans with internal service providers, all affected application owners, and all vendors
- Regular reporting

Technology
MS Office, Visio, internal reporting tools like dbRIB, TRC, NAR, dbUnity

Period 2016.02 – 2016.09
Company **Deutsche Bank**
Project In the „**Demand Management**“ project stream, the **Standard Application Environments (SAE)** specified in the MITSA 3 contract with the **vendor IBM** were implemented. This makes it possible to configure virtual servers and virtual databases, equip them with middleware, and order them, which are then made **available in the cloud** within a few hours using a **highly automated provisioning process**.
Responsibility The project management was replaced at the end of 2015. Together with the new project manager (internal), I was responsible for planning, launching, and transferring the planned release packages to the operational teams. In addition, I collected requirements from buyers and derived requirements for the newly established tools and processes from them, which were to be implemented in ServiceNow.
Tasks

- Project management
- Alignment of project plans with internal service providers

Technology	and vendor IBM - Alignment of processes with stakeholders from operations uDeploy, XML, HP ALM, Visio, MS Office, ServiceNow
Period Company Project	2015.03 - 2015.12 Commerzbank Impact analysis with a focus on NoS/ DataWarehouse as an additional service for project teams from IT and business departments
Responsibility	Business Analyst in various projects from the areas of Investment Banking, Finance, Credit Risk
Tasks	- Analysis of IT applications and interfaces in a heterogeneous IT system landscape with complex processes and dependencies between operational and administrative systems - Analysis of the functional requirements and identification of the need for adaptation including optimization of processes - Audit-compliant handling of production systems - Creation of technical documentation - Steering of the development team - Coordination with test teams from the requesting projects, test coordination
Technology	Sagent Design Studio v6.6, Visio, Office, DB2, HP ALM, HPSM
Period Company Project	2015.01 - 2015.02 Deutsche Bank Project management in the Change the Bank unit. The key tasks of this assignment included the processing of audit alerts regarding the compliance of processes in the area of IT development , as well as the preparation of the implementation of the agreed solutions.
Responsibility	Project management, coordination with audit and the affected development teams
Tasks	Analysis of the functional requirements, development of implementation alternatives, management of two other analysts
Technology	Java, XML, dbMethods, JIRA, agile Development
Period Company Project	2012.08 - 2014.12 Deutsche Bank Change Management in the Magellan program (formerly RTP Retail Target Platform) The project migrated the core banking applications of Deutsche Bank to SAP, optimized business processes, and provided the IT infrastructure necessary for the integration of Postbank . Stages 2013/2014
Responsibility	Change Advisory Board Manager for Magellan
Tasks	- Change Manager for the core applications SAP, ETL, Quest, FACE/MKx and thus responsible for all production deployments in the context of "Magellan" ; Ensuring a high degree of dependency checks through end-to-end consideration of process chains , script review, conflict

Technology	<p>resolution, and requesting missing documents</p> <ul style="list-style-type: none"> - Member of the Corebanking Change Management Team and thus responsible for all deployments in the retail sector <p>SAP (BS, BA, BW, PI/PO, SolMan, GRC), Mainframe, ETL, UC4, Informatica, Oracle, FACE/Mkblue, CRMDB, MQ, etc.</p>
Period	2012.02 - 2012.07
Company	Deutsche Bank
Project	Test environment coordination in the project "Retail Target Platform" (RTP).
Responsibility	<p>The project migrated the core banking applications of Deutsche Bank to SAP Banking, optimized the business processes, and provided the IT infrastructure necessary for the integration of Postbank.</p> <p>Stage 1: Introduction of SAP-BS (DM+BP), SAP-BA, SAP-BW, and SAP-PI.</p> <p>Test environment coordinator for two test environments (EDU training environment, UAT acceptance test environment)</p>
Tasks	<ul style="list-style-type: none"> - Coordination of EDU environment setup (SAP, Quest, FACE/MKblue) - Coordination of UAT environment setup (HOST, Informatica, SAP, etc) - Coordination of UAT operational phase - Member of the steering committee for the conversion and operation of the UAT
Technology	HOST, Informatica, Oracle, SAP(BS,BA,BW,PI), Tributum, MQ, etc.
Period	2011.05 – 2012.01
Company	Commerzbank
Project	Study and Implementation of Stress Test Platform for Credit Risk
Responsibility	<p>As part of a study, possible alternatives were presented to management on how a stress test platform for conducting macroeconomic stress tests for credit risk could be implemented. The project aimed to create a front-end-controlled stress test platform embedded in the IT system landscape of the major bank by the end of 2011 that meets regulatory requirements, but is also designed to be flexible enough to meet future requirements. My main tasks included supporting the creation of technical documentation and preparing and managing technical and functional tests.</p>
Tasks	<ul style="list-style-type: none"> - Analysis of the current state and description of the target state - Business process analysis and requirements engineering - Supporting the creation of technical documentation - Concept development, architecture design / analysis and documentation - Management of technical and functional tests - Creation of a preliminary study with recommendations
Technology	Java, Oracle, TOAD, Eclipse, HP Quality Center

Period	2009.09 - 2011.04
Company	Commerzbank / EuroHypo
Project	Analysis and implementation of the organization, structure, and IT landscape focused on the newly defined target markets
Responsibility	The bank has restructured itself and focused on target markets as part of the project. Organizational and functional impacts on processes and the IT landscape were identified, analyzed, and evaluated in 2009 and 2010, so that the desired changes could be rolled out in the implementation phase up to 2011.
Tasks	Five work packages fell within my responsibility, including the complete redevelopment of an IT application. -Project management - Development of functional concepts - Technical and functional test management - Conducting tests - Preparation and organization of releases
Technology	MS Office (Word, Excel, PowerPoint, Access, Outlook), MS Project, MS Visio, Enterprise Architect, HP QualityCenter, ARIS
Period	2009.03 - 2009.12
Company	Commerzbank
Project	Migration projects in bank mergers
Responsibility	Responsible test manager for the functional and technical testing of various applications as part of the Commerzbank's migration project "Growing Together" ; Support to the overall project management in the analysis of the components important for the target landscape, the so-called "Target Application Landscape"
Tasks	- Create test concepts - Monitor test execution and conduct reviews - Solve problems across the tests
Technology	JEE, Eclipse, Oracle, HP Quality Center
Period	2009.03 - 2009.10
Company	Commerzbank
Project	Conversion of the balance sheet analysis tool to a new architecture
Responsibility	Project management, business analysis and testing
Tasks	- Requirements analysis - Planning and implementation - Test management
Technology	JEE, Eclipse, Oracle, HP Quality Center, MS Project
Period	2008.03 - 2009.03
Company	Commerzbank
Project	Development of an application for calculating corporate customer ratings; Conversion and transfer to a new, unified rating platform as part of the harmonization process.
Responsibility	Frontend EL-Rating module, knowledge transfer to new development team

Tasks	<ul style="list-style-type: none">- Implement requirements- Coaching
Technology	<ul style="list-style-type: none">- Analyze problems and implement them with minimal risk JEE, Eclipse, Oracle, HP Quality Center, MS Project
Period	2007.08 - 2008.02
Company	Commerzbank
Project	Reimplementation of a rating method for corporate customers
Responsibility	Architect and contact person for the business department in the product development and introduction of a rating procedure for corporate customers used nationwide in accordance with Basel II on the Commerzbank's technical architecture
Tasks	<ul style="list-style-type: none">- Architecture design and documentation- Stakeholder alignment
Technology	MS Project, Rational ClearQuest, Eclipse, Tortoise SVN, Oracle, TOAD, ILOG JRules, XMLSpy
Period	2007.01 - 2007.07
Company	Commerzbank
Project	Consolidation of the different architectures and development platforms for rating procedures
Responsibility	Advisor to the cluster management in the selection of a suitable target architecture as part of the consolidation of the different architectures and development platforms for rating procedures
Tasks	<ul style="list-style-type: none">- Create a SAP archiving concept- Intensive collaboration with the cluster management- Architecture comparison- Conduct a workshop for parts of the architecture team as well as selected chief developers of the rating procedures
Technology	Eclipse, JAVA, CVS, Tortoise SVN, Oracle, MySQL, TOAD, XMLSpy, ILOG JRules
Period	2005.04 - 2006.12
Company	Commerzbank
Project	Deputy project manager for the product development of a scoring procedure for business customers used nationwide in accordance with Basel II on the new, XML-based rule engine "ILOG JRules" using the configurative technical architecture of Commerzbank
Responsibility	Project management controlling and reporting, responsible for implementation, test support
Tasks	<ul style="list-style-type: none">- Continuous coordination with the business department, platform team, and test team- Identify, consolidate, and approve plan and actual figures- Weekly progress tracking and reporting- Document management- Test support
Technology	Eclipse, JAVA, CVS, Oracle, MySQL, TOAD, XMLSpy, ILOG JRules, Rational ClearQuest

Period 2004.08 - 2005.03
Company **Commerzbank**
Project **Product development, implementation, and maintenance of three Excel-based rating systems used worldwide for international corporate customers in accordance with Basel II**

Responsibility Lead developer, requirements analysis and development, test support

Tasks - Implementation of the solution in close coordination with the business department and the test team (e.g., test scope)

Technology VBA, Excel, Java, Rational ClearQuest

Period 2004.02 - 2004.06
Company **Commerzbank**
Project **Contribution to the product development of a banking application in the area of automated quality assurance of the securities market database**

Responsibility IT consulting, development, documentation

Tasks - Consulting and development: Implementation of screen changes to a mainframe application
- Technical documentation

Technology COBOL, IBM DB2, CA Panvalet, Xpediter, RUMBA

Period 2002.04 - 2004.01
Company **Deutsche Börse / clearstream**
Project **Project management support for the introduction of the New German Settlement Model**

Responsibility PMO, requirements analysis, development, test support, tracking of deliverables using a self-developed Excel tool

Tasks - Tracking of deliverables
- Creation of templates
- Project plan update
- Organization of meetings
- Direct support of the business manager
- Creation of technical documentation

Technology Excel, MS Project, Lotus Notes

Period 2001.09 - 2002.03
Company **adept consult AG**
Project **Modernization of legacy applications (mainframe to web)**

Responsibility Requirements analysis, development, testing, software selection.

Tasks - Implementation of the solution in coordination with the management for the purpose of applying for funding
- Extraction of the COBOL calculation core from the existing application
- Connection to a modern web interface in PHP
- Development of a presentation-ready version, running on a notebook

Technology PHP, Tomcat, COBOL Emulator, DB2

Period	2001.04 - 2001.08
Company	Commerzbank
Project	Software maintenance project at Commerzbank with the goal of connecting a new interface (external data provider)
Responsibility	Development, documentation
Tasks	<ul style="list-style-type: none">- Consulting and development- Changes to the business logic of a mainframe application- Connecting an external data provider- Technical documentation <p>While analyzing and processing the data, an Excel spreadsheet was created as a by-product, which represented the calculation core implemented in COBOL. This idea then served as the basis for the follow-up project of modernizing legacy applications.</p>
Technology	COBOL, IBM DB2, CA Panvalet, Xpediter, RUMBA, Excel